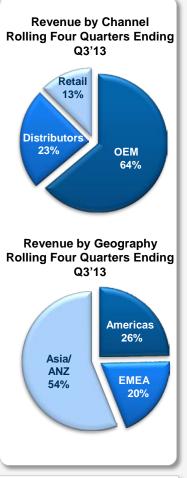
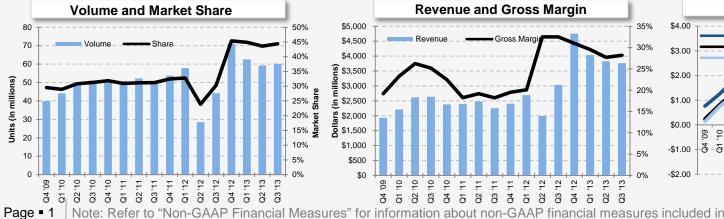
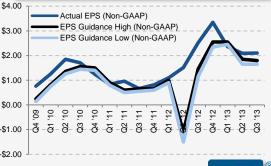
Amounts in millions;																		
	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4 F	Y13⁵
ASP, percentages.	Y09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12	FY13	FY13	FY13	Low	High
<b>TAM</b> 13	35.4 <sup>-</sup>	152.4	160.4	163.3	156.2	164.0	167.5	159.5	165.8	176.3	119.1	146.4	156.7	139.1	135.8	135.4		
	9.5% 2	28.9%	30.9%	31.3%	31.8%	30.9%	31.2%	31.2%	32.5%	32.8%	23.9%	30.2%	45.3%	44.9%	43.6%	44.4%		
Units (HDD) 4	40.0	44.1	49.5	51.1	49.7	50.7	52.2	49.8	53.8	57.8	28.5	44.2	71.0	62.5	59.2	60.2		
	\$48	\$49	\$52	\$51	\$47	\$46	\$47	\$45	\$44	\$46	\$69	\$68	\$65	\$62	\$62	\$61		
Revenue \$1		\$2,208	\$2,619	\$2,641	\$2,382	\$2,396	\$2,475	\$2,252	\$2,403	\$2,694	\$1,995	\$3,035	\$4,754	\$4,035	\$3,824	\$3,764	\$3,550	\$3,650
· · · · · · ·		\$514	\$687	\$665	\$535	\$437	\$475	\$410	\$469	\$541	\$648	\$977	\$1,472	\$1,193	\$1,059	\$1,061		
Gross Margin 19		23.3%	26.2%	25.2%	22.5%	18.2%	19.2%	18.2%	19.5%	20.1%	32.5%	32.2%	31.0%	29.6%	27.7%	28.2%		
	-	\$142	\$154	\$160	\$154	\$167	\$169	\$179	\$188	\$193	\$191	\$265	\$406	\$396	\$378	\$396		
	\$52	\$53	\$60	\$64	\$61	\$59	\$66	\$63	\$77	\$71	\$85	\$122	\$178	\$179	\$162	\$185		
	<u>\$23)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$27</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$10</u>	<u>\$32</u>	<u>\$18</u>	<u>\$210</u>	<u>\$48</u>	<u>\$80</u>	<u>\$26</u>	<u>\$41</u>	<u>\$63</u>		
		\$195	\$214	\$224	\$242	\$226	\$235	\$252	\$297	\$282	\$486	\$435	\$664	\$601	\$581	\$644	\$550	\$550
		\$319	\$473	\$441	\$293	\$211	\$240	\$158	\$172	\$259	\$162	\$542	\$808	\$592	\$478	\$417		
		\$288	\$429	\$400	\$265	\$197	\$225	\$146	\$158	\$239	\$145	\$483	\$745	\$519	\$335	\$391		
EPS \$0		\$1.25	\$1.85	\$1.71	\$1.13	\$0.84	\$0.96	\$0.62	\$0.67	\$1.01	\$0.61	\$1.96	\$2.87	\$2.06	\$1.36	\$1.60		
Diluted Shares Outstanding 2	227	230	232	234	235	234	235	236	237	237	237	246	260	252	246	245	243	243
Non-GAAP Results																		
· · · · · · ·		\$514	\$687	\$665	\$535	\$437	\$475	\$410	\$469	\$541	\$648	\$1,077	\$1,511	\$1,231	\$1,097	\$1,099		
Gross Margin 19		23.3%	26.2%	25.2%	22.5%	18.2%	19.2%	18.2%	19.5%	20.1%	32.5%	35.5%	31.8%	30.5%	28.7%	29.2%	28.5%	28.5%
	-	\$288	\$429	\$400	\$292	\$197	\$225	\$156	\$193	\$260	\$358	\$619	\$872	\$594	\$513	\$514		
EPS \$0	0.76 \$	\$1.25	\$1.85	\$1.71	\$1.24	\$0.84	\$0.96	\$0.66	\$0.81	\$1.10	\$1.51	\$2.52	\$3.35	\$2.36	\$2.09	\$2.10	\$1.65	\$1.80
the second se	52%	56%	55%	51%	52%	50%	48%	49%	53%	49%	51%	53%	53%	44%	45%	45%		
Revenue by Channel		= 0.07	100/	1001		= 0.07	450/	1-01				0.404	000/	000/	<b></b>	000/		
		52%	48%	49%	54%	50%	45%	47%	55%	53%	59%	64%	69%	63%	61%	60%		
		31%	30%	33%	29%	32%	33%	33%	29%	29%	25%	28%	21%	24%	24%	26%		
	17%	17%	22%	18%	17%	18%	22%	20%	16%	18%	16%	8%	10%	13%	15%	14%		
Revenue by Geography	10/	22%	050/	24%	25%	000/	000/	22%	000/	400/	000/	040/	070/	23%	27%	070/		
		22% 22%	25%			23%	22% 25%	/*	20%	19%	22%	21%	27%	23%		27% 22%		
		22% 56%	25%	24%	21% 54%	23%		24% 54%	20%	22%	21% 57%	18%	18%		23%	22% 51%		
ASIA/AINZ D	04%	50%	50%	52%	54%	54%	53%	54%	60%	59%	57%	61%	55%	59%	50%	51%		
Compute Units																		
Notebook 14	1 670 1	16.528	17.735	17.072	16.802	16.582	17.385	16.227	16.867	19.622	9.814	18.067	32.773	25.887	21.300	21.547		
Desktop 16		18.282	19.290	21.461	20.282	20.918	20.411	20.118	22.348	21.588	9.814 11.391	15.975	21.211	16.819	17.717	18.383		
Non-Compute Units		0.202	13.230	21.401	20.202	20.310	20.411	20.110	22.040	21.000	11.551	10.910	21.211	10.019	17.717	10.000		
	.666 3	3.064	4.083	4.643	5.306	5.239	4.709	4.765	6.459	7.188	2.352	3.643	4.155	8.019	6.452	6.517		
		3.004 4.539	4.083 6.219	4.643 5.565	5.005	5.678	7.427	6.404	5.672	7.060	2.352	2.926	4.155	5.767	0.452 7.139	6.517		
		4.559 1.669	2.170	2.356	2.346	2.319	2.284	2.318	2.463	2.369	1.724	2.920 3.616	7.913	5.988	6.633	7.211		
Total HDD Units 39		1.009	<u>2.170</u> 49.497	<u>2.330</u> 51.097	<u>2.340</u> 49.741	<u>2.319</u> 50.736	<u>2.204</u> 52.216	<u>2.316</u> 49.832	<u>2.403</u> 53.809	<u>2.309</u> 57.827	28.472	<u>3.010</u> 44.227	71.038	62.480	<u>0.033</u> 59.241	<u>7.211</u> 60.175		
TOTAL HOD UNITS 39	.301   4	++.002	49.497	51.097	49.741	50.750	JZ.Z 10	49.00Z	53.009	51.021	20.412	44.227	11.038	02.400	J9.24 I	00.175		





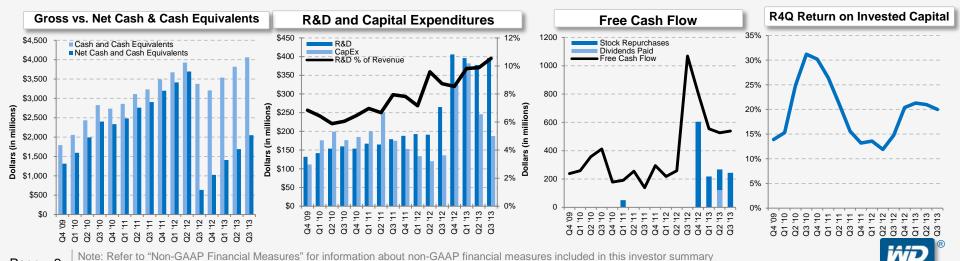
#### **EPS Analysis**



WD

Note: Refer to "Non-GAAP Financial Measures" for information about non-GAAP financial measures included in this investor summary

	Q4 FY09 \$1,794	Q1 FY10 \$2,056	Q2 FY10 \$2,435	Q3 FY10 \$2,826	Q4 FY10 \$2,734	Q1 FY11 \$2,858	Q2 FY11 \$3,110	Q3 FY11 \$3,230	Q4 FY11 \$3,490	Q1 FY12 \$3,675	Q2 FY12 \$3,924	Q3 FY12 \$3,377	Q4 FY12 \$3,208	Q1 FY13 \$3,537	Q2 FY13 \$3,816	Q3 FY13 \$4,060	Business Model
Debt	<u>\$482</u>	<u>\$463</u>	<u>\$444</u>	<u>\$425</u>	<u>\$400</u>	<u>\$375</u>	<u>\$350</u>	<u>\$325</u>	<u>\$294</u>	<u>\$263</u>	<u>\$231</u>	<u>\$2,743</u>	<u>\$2,185</u>	<u>\$2,128</u>	<u>\$2,128</u>	<u>\$2,013</u>	Gross Margin*
Net Cash and Cash Equivalents	\$1,312	\$1,593	\$1,991	\$2,401	\$2,334	\$2,483	\$2,760	\$2,905	\$3,196	\$3,412	\$3,693	\$634	\$1,023	\$1,409	\$1,688	\$2,047	
Cash Flow From Operations	\$349	\$434	\$557	\$588	\$363	\$390	\$505	\$313	\$447	\$352	\$378	\$1,208	\$1,128	\$936	\$772	\$727	27%-32%
Free Cash Flow	\$238	\$258	\$358	\$411	\$178	\$190	\$255	\$138	\$294	\$218	\$258	\$1,069	\$804	\$554	\$526	\$539	
Capital Expenditures	\$111	\$176	\$199	\$177	\$185	\$200	\$250	\$175	\$153	\$134	\$120	\$139	\$324	\$382	\$246	\$188	
Depreciation and Amortization	\$122	\$121	\$126	\$128	\$134	\$150	\$151	\$151	\$150	\$158	\$140	\$188	\$339	\$313	\$309	\$309	Operating Expense*
EBITDA	\$331	\$440	\$599	\$569	\$427	\$361	\$391	\$309	\$322	\$417	\$302	\$730	\$1,147	\$905	\$787	\$726	10%-12%
Accounts Receivable, Net Inventory	\$926	\$1,131	\$1,365	\$1,257	\$1,256	\$1,325	\$1,250	\$1,171	\$1,206	\$1,356	\$747	\$2,377	\$2,364	\$1,951	\$1,732	\$1,700	Operating Income*
Raw Materials	\$97	\$96	\$102	\$115	\$159	\$155	\$141	\$151	\$172	\$170	\$191	\$329	\$245	\$237	\$193	\$191	15%-22%
Work in Process	\$154	\$173	\$212	\$254	\$255	\$266	\$274	\$260	\$263	\$275	\$185	\$667	\$552	\$559	\$581	\$583	
Finished Goods	<u>\$125</u>	<u>\$126</u>	<u>\$139</u>	<u>\$138</u>	<u>\$146</u>	<u>\$140</u>	<u>\$153</u>	<u>\$163</u>	<u>\$142</u>	<u>\$200</u>	<u>\$90</u>	<u>\$286</u>	<u>\$413</u>	<u>\$508</u>	<u>\$430</u>	<u>\$423</u>	
Inventory, Net	\$376	\$395	\$453	\$507	\$560	\$561	\$568	\$574	\$577	\$645	\$466	\$1,282	\$1,210	\$1,304	\$1,204	\$1,197	Tax
Property, Plant and Equipment, Net	\$1,584	\$1,625	\$1,696	\$1,756	\$2,159	\$2,245	\$2,277	\$2,249	\$2,224	\$2,209	\$2,091	\$4,171	\$4,067	\$4,027	\$3,938	\$3,803	7%-10% of Income
Accounts Payable	\$1,101	\$1,342	\$1,507	\$1,508	\$1,507	\$1,703	\$1,628	\$1,486	\$1,545	\$1,708	\$883	\$2,774	\$2,773	\$2,545	\$2,185	\$2,037	Before Tax
Days Sales Outstanding	47	47	47	43	48	50	46	47	46	46	34	71	45	44	41	41	Delote Tax
Days Inventory Outstanding	24	21	21	23	28	26	26	28	27	27	31	57	34	42	40	40	
Days Payables Outstanding Cash Conversion Cycle Inventory Turns	69 2 15	72 (4) 17	71 (3) 17	69 (3) 16	74 2 13	79 (3) 14	74 (2) 14	73 2 13	73 - 13	72 1 13	60 5 12	123 5 6	77 2 11	82 4 9	72 9 9	69 12 9	Capital Expenditures* 5%-7%
Dividends Paid Shares Repurchased Shares Repurchased \$	\$ - - \$ -	\$- 1.8 \$50	\$ - - \$ -	\$- 16.4 \$604	\$- 5.2 \$218	\$121 4.2 \$146	\$ - 5.2 \$243	Conversion Cycle 4-8 Days									
Remaining Amount Authorized	\$466	\$466	\$466	\$466	\$466	\$416	\$416	\$416	\$416	\$416	\$416	\$416	\$1,312	\$2,594	\$2,448	\$2,205	*Percent of Revenue
R4Q ROIC	13.9%	15.3%	24.9%	31.2%	30.2%	26.4%	21.1%	15.6%	13.2%	13.6%	11.9%	14.8%	20.4%	21.3%	21.0%	20.0%	r ercent of itevenue
R4Q ROA	9.2%	10.4%	17.0%	21.2%	20.7%	18.1%	14.6%	10.9%	9.2%	9.5%	8.5%	10.5%	14.3%	14.9%	14.7%	14.2%	
Worldwide Headcount**	45,991	52,208	55,128	61,803	62,500	62,817	62,991	61,349	65,431	67,799	67,121	106,604	103,111	96,002	93,820	87,565	



Note: Refer to "Non-GAAP Financial Measures" for information about non-GAAP financial measures included in this investor summary \*\*Excludes temporary and contracted workers

Page 2

### **Non-GAAP Financial Measures**

**Free Cash Flow:** Free cash flow is a non-GAAP financial measure defined as cash flows from operations less capital expenditures. We consider free cash flow to be useful as an indicator of our overall liquidity, as the amount of free cash flow generated in any period is representative of cash that is available for strategic opportunities including, among others, investing in the Company's business, making strategic acquisitions, strengthening the balance sheet, repaying debt and repurchasing stock. We also believe that free cash flow is one of several benchmarks used by investors for comparison of our liquidity with other companies in our industry, although our measure of free cash flow may not be directly comparable to similar measures reported by other companies. Free cash flow should not be construed as an alternative to cash flows from operations or other cash flow measurements determined in accordance with GAAP.

**EBITDA:** EBITDA is a non-GAAP financial measure defined as net income before interest, income tax expense, depreciation and amortization. We include information concerning EBITDA because we believe it is a useful measure to evaluate our operating performance. As a measure of our operating performance, we believe EBITDA provides a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies. While EBITDA is a relevant and widely used measure of operating performance, it does not represent net income as defined by GAAP and it should not be considered as an alternative to that measure in evaluating operating performance.

**Non-GAAP Gross Margin and Non-GAAP Gross Profit:** Non-GAAP gross margin is a non-GAAP measure defined as non-GAAP gross profit divided by revenue. Non-GAAP gross profit is a non-GAAP measure defined as gross profit before any charges to cost of goods sold that are unusual, non-recurring, or may not be indicative of ongoing operations. Because we believe some charges may not be indicative of ongoing operations, we believe that non-GAAP gross profit is a useful measure to investors as an alternative method for measuring our operating performance and comparing it against prior periods' performance.

	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
	FY09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12	FY13	FY13	FY13
Reconciliation of Cash Flows from Operations to Free Cash Flow																
Cash Flows from Operations	\$349	\$434	\$557	\$588	\$363	\$390	\$505	\$313	\$447	\$352	\$378	\$1,208	\$1,128	\$936	\$772	\$727
Capital Expenditures	<u>(111)</u>	<u>(176)</u>	<u>(199)</u>	<u>(177)</u>	<u>(185)</u>	<u>(200)</u>	<u>(250)</u>	<u>(175)</u>	<u>(153)</u>	<u>(134)</u>	<u>(120)</u>	<u>(139)</u>	<u>(324)</u>	<u>(382)</u>	<u>(246)</u>	<u>(188)</u>
Free Cash Flow	<u>\$238</u>	<u>\$258</u>	<u>\$358</u>	<u>\$411</u>	<u>\$178</u>	<u>\$190</u>	<u>\$255</u>	<u>\$138</u>	<u>\$294</u>	<u>\$218</u>	<u>\$258</u>	<u>\$1,069</u>	<u>\$804</u>	<u>\$554</u>	<u>\$526</u>	<u>\$539</u>
Reconciliation of Net Income to EBITDA																
Net Income	\$196	\$288	\$429	\$400	\$265	\$197	\$225	\$146	\$158	\$239	\$145	\$483	\$745	\$519	\$335	\$391
Interest	2	2	2	1	1	-	1	(1)	2	1	2	4	7	14	10	11
Income Tax Expense	11	29	42	40	27	14	14	13	12	19	15	55	56	59	133	15
Depreciation and Amortization	<u>122</u>	<u>121</u>	<u>126</u>	<u>128</u>	<u>134</u>	<u>150</u>	<u>151</u>	<u>151</u>	<u>150</u>	<u>158</u>	<u>140</u>	<u>188</u>	<u>339</u>	<u>313</u>	<u>309</u>	<u>309</u>
EBITDA	<u>\$331</u>	<u>\$440</u>	<u>\$599</u>	<u>\$569</u>	<u>\$427</u>	<u>\$361</u>	<u>\$391</u>	<u>\$309</u>	<u>\$322</u>	<u>\$417</u>	<u>\$302</u>	<u>\$730</u>	<u>\$1,147</u>	<u>\$905</u>	<u>\$787</u>	<u>\$726</u>
Reconciliation of Gross Margin to Non- GAAP Gross Margin and Gross Profit to Non-GAAP Gross Profit																
Gross Profit	\$370	\$514	\$687	\$665	\$535	\$437	\$475	\$410	\$469	\$541	\$648	\$977	\$1,472	\$1,193	\$1,059	\$1,061
Acquisition-Related Fair Value Adjustments Amortization of Intangible												91				
Assets Acquired from HGST												<u>9</u>	<u>39</u>	<u>38</u>	<u>38</u>	<u>38</u>
Non-GAAP Gross Profit	<u>\$370</u>	<u>\$514</u>	<u>\$687</u>	\$665	<u>\$535</u>	<u>\$437</u>	<u>\$475</u>	<u>\$410</u>	<u>\$469</u>	<u>\$541</u>	<u>\$648</u>	\$1,077	<u>\$1,511</u>	<u>\$1,231</u>	\$1,097	\$1,099
Revenue	\$1,928	\$2,208	\$2,619	\$2,641	\$2,382	\$2,396	\$2,475	\$2,252	\$2,403	\$2,694	\$1,995	\$3,035	\$4,754	\$4,035	\$3,824	\$3,764
Gross Margin	19.2%	23.3%	26.2%	25.2%	22.5%	18.2%	19.2%	18.2%	19.5%	20.1%	32.5%	32.2%	31.0%	29.6%	27.7%	28.2%
Non-GAAP Gross Margin	19.2%	23.3%	26.2%	25.2%	22.5%	18.2%	19.2%	18.2%	19.5%	20.1%	32.5%	35.5%	31.8%	30.5%	28.7%	29.2%
-																



## **Non-GAAP Financial Measures**

Non-GAAP Net Income and non-GAAP EPS: Non-GAAP net income and non-GAAP EPS are non-GAAP measures defined as net income and EPS, respectively, before any unusual or non-recurring charges or any tax impact related to those charges.

	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3 FY13
	FY09	FY10	FY10	FY10	FY10	FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12	FY13	FY13	
Reconciliation of Net Income to Non-GAAP Net Income																
Net Income	\$196	\$288	\$429	\$400	\$265	\$197	\$225	\$146	\$158	\$239	\$145	\$483	\$745	\$519	\$335	\$391
Acquisition-Related Expense	_	-	-	-	-	-	-	10	10	14	14	34	-	-	-	_
Litigation Accruals Charges Related to Flooding,	-	_	-	—	27	_	—	-	25	7	—	—	-	-	—	_
Net of Recoveries In-Process Research and	_	-	-	-	-	-	-	-	-	-	199	15	-	-	-	_
Development Charge Acquisition-Related Adjustments to Fair	-	—	—	—	—	_	-	—	—	-	—	_	_	_	_	_
Value of Inventory / Cost of Revenue Amortization of Intangible	_	_	_	_	_	_	_	_	_	-	_	91	_	_	_	_
Assets Acquired from HGST	_	-	_	-	_	-	_	-	_	-	-	12	51	49	49	49
Restructuring	(23)	-	-	-	-	-	-	-	-	-	-	-	80	26	41	63
Tax Impact	-	-	-	-	-	-	-	-	-	-	-	(16)	(4)	-	88	_
Other	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-	<u>11</u>
Non-GAAP Net Income	<u>\$173</u>	<u>\$288</u>	\$429	\$400	\$292	<u>\$197</u>	\$225	\$156	\$193	<u>\$260</u>	\$358	\$619	<u>\$872</u>	<u>\$594</u>	\$513	<u>\$514</u>
EPS	\$0.86	\$1.25	\$1.85	\$1.71	\$1.13	\$0.84	\$0.96	\$0.62	\$0.67	\$1.01	\$0.61	\$1.96	\$2.87	\$2.06	\$1.36	\$1.60
Non-GAAP EPS	\$0.76	\$1.25	\$1.85	\$1.71	\$1.24	\$0.84	\$0.96	\$0.66	\$0.81	\$1.10	\$1.51	\$2.52	\$3.35	\$2.36	\$2.09	\$2.10
Diluted Shares Outstanding	227	230	232	234	235	234	235	236	237	237	237	246	260	252	246	245



## **Footnotes**

1.Q1 FY11 ASP, Revenue by Channel and Revenue by Geography exclude external sales of media/substrates

2. Unit volume excludes WD TV Media Players without hard drives, WD Livewire, SSD and media

3.Worldwide Headcount excludes temporary employees

4. Consumer Electronics includes gaming

5.Q4 FY13 guidance is presented on a non-GAAP basis and excludes insurance proceeds related to the Thailand flooding and expenses related to the acquisition of HGST, including amortization of intangibles. Because the full extent of these expenses and proceeds are not known at this time, we are unable to provide information about, or a reconciliation to, the most directly comparable GAAP financial measures. The impact of these excluded items may cause the estimated non-GAAP financial measures to differ materially from the comparable GAAP financial measures.

# **Formulas**

Share = Units / TAM

ASP = Revenue / Units

Free Cash Flow = Cash Flow from Operations – Capital Expenditures

EBITDA = Net income + Interest + Income Tax Expense + Depreciation and Amortization

Days Sales Outstanding (DSO) = Accounts Receivable / (Revenue / 91 days)

Days Inventory Outstanding (DIO) = Inventory / (Cost of Revenue / 91 days)

Days Payables Outstanding (DPO) = Accounts Payable / (Cost of Revenue / 91 days)

Cash Conversion Cycle = DSO + DIO - DPO

Inventory Turns = 364 days / DIO

R4Q ROIC = R4Q (Net Income from Continuing Operations + Interest Expense) / R4Q Average (Equity + Debt)

**R4Q ROA** = R4Q Net Income from Continuing Operations / R4Q Average Total Assets

